CONDITIONS AND TRENDS OF THE DEVELOPMENT OF THE ECOLOGICAL AGRI-FOOD MARKET IN ROMANIA IN PANDEMIC CONDITIONS

Marian CONSTANTIN¹, Raluca NECULA², Iulian DRAGHICI³

Abstract. In the current stage of the pandemic period, the use of SWOT analysis becomes a specific for investigating and assessing the situation of the organic agri-food market. The paper follows the structural specificity of the SWOT method. The aspects captured can be considered challenges in the area of organic agri-food market with references to the general framework of economic development through interpretative forms that were reproduced: at territorial level (local, regional and national form), along with the aspect of their importance (primary, secondary and auxiliary). At the same time, the bivalence of knowing the influence of the pandemic on the impulses of the ecological agri-food market was considered by: the quantitative aspect (which referred to the capture of the structural conditions nominated by the SWOT analysis) and the qualitative aspect (through which the manifestation of the conjunctural relations in the chain of the ecological agri-food market to be framed by degrees of intensity). The set of conditions presented foresees the tendency to introduce cyber mechanisms that can be appropriate forms of knowledge of some challenges signaled by the use of SWOT analysis. This is because the contouring of the feedback circuits through which the output sizes of the regulated system act differently on the regulatory system and in the current situation of the ecological agri-food market in pandemic conditions. By performing/transposing the coordinates specific to the SWOT analysis, the problems investigated can be identified by the agents themselves interested in the market. The explanatory extension provided by the SWOT analysis showed that even in the current situation of the organic agri-food market in pandemic conditions, the existence of a structural delimitation can also be represented by a cybernetic system [Ecological market level (pandemic conditions) = f(S, W, O, T)]. It appears the existence of a high degree of uncertainty on the market. The correlative set of the four parameters can be expressed mathematically in a generic functional form of the type $\rightarrow \Box + S W \bullet O /$ *T*). Even in pandemic conditions, according to this mathematical correlative formulation: strengths and weaknesses represent what exists, respectively the challenges posed by these parameters considered: descriptive, respectively impulses of organic agri-food market functions, and opportunities and threats reflect what should be had in view, in the options involved in the mechanisms of market functioning.

Keywords: SWOT analysis, strengths, weaknesses, opportunities, threats. ecological market, pandemic (COVID-19 crisis), agro-ecological vocation

¹Prof. PhD., University of Agronomic Sciences and Veterinary Medicine Bucharest, Corresponding member of the Academy of the Romanian Scientists, Bucharest, Romania (e-mail: marianconstantin2014@yahoo.com)

²Lecturer Ph. D., University of Agronomic Sciences and Veterinary Medicine Bucharest, Romania (e-mail: raluca_nec@yahoo.com)

³Ph.D. University of Agronomic Sciences and Veterinary Medicine Bucharest, Romania.

1. Introduction

In the current stage of the pandemic period, the use of SWOT analysis becomes a specific method of investigation and assessment and to know the situation of the organic agri-food market. The aim of the paper was to present this problem through the specific structural elements of the SWOT method.

The captured aspects can be considered challenges within the area of the ecological agri-food market with references on the general framework of economic development: at territorial level, together with the aspect of their importance (main, secondary and auxiliary) [15].

At the same time, the bivalence of knowing the influence of the pandemic on the impulses of the ecological agri-food market was considered through: the quantitative side (through the methodological structures of the SWOT analysis) and the qualitative side (through which the conjuncture relations framed by degrees of intensity) [2].

By performing/transposing the specific coordinates of the SWOT analysis, problems investigated or even initially outlined can be identified by the agents themselves interested in the market.

2. Materials and methods

Adequate to highlight the current situation of the organic agri-food market in pandemic conditions in the paper was used a methodological form expressed by SWOT analysis.

Answers were sought in the form of explanatory and tabular texts with reference to the knowledge of objective and subjective causes that acted on the mechanism of this market of organic agri-food products in the three main stages of the chain but appropriate to the area of existence of the crisis COVID-19.

The forms of information were paraphrased by SWOT analysis according to the name and structural classification using abbreviations given by the following terms [1] [4]: Strengths, qualities that in market conditions may be tangible or intangible that, allowing it to perform its functions; Weaknesses, which are the elements that prevent the fulfillment of market functions (which can be minimized or eliminated); Opportunities, the conditions under which the organic agri-food market can benefit in order to become more profitable (competitive advantage from capitalizing on opportunities) for economic operators in the supply chain; Threats, extremely dangerous environmental conditions which may jeopardize on the one hand the proper functioning of the market (through its mechanisms) and, on the other hand, the profitability of economic operators (with regard to their stability and survival).

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Methodologically, a structural delimitation was used in the whole paper, which can be given by a cybernetic system [9], [12] Ecological market level (pandemic conditions) = f (S, W, O, T)]. It was found the existence of a high degree of uncertainty on the market, which is why the correlative set of those parameters can be expressed mathematically in a generic functional form of the type \rightarrow (+ S-W•O/T). In this mathematical formulation the strengths and weaknesses represent what exists, respectively the level of these parameters considered descriptive for the organic agri-food market, and the opportunities and threats reflect what will be and is considered, the choices to be made by the people involved in the planning process [3] [4] [10, 11, 13].

Structurally-synthetically, the study aimed to capture/signal those conditions through the territorial background of pandemic manifestation through the problems outlined by the SWOT methodology, in the trivalence of the flow of the main stages of the ecological market (production-distribution-consumption), to outline/substantiate the most appropriate market strategies.

3. Results and discussions

The paper seeks to outline the realization of assumptions for the current situation of the organic agri-food market on which in the conditions of pandemic manifestation at present the knowledge in this field is less detailed.

In this respect, the SWOT analysis is a real tool through which the overall analysis of the position of the organic agri-food market in the current conditions of the COVID-19 crisis can be made. The challenges arising from the SWOT analysis can assess the internal potential and the limits of possible opportunities / threats from the external environment, thus being able to outline the most appropriate strategies of the organic agri-food market in pandemic conditions [9].

Thus, for the current and perspective knowledge of those links (SWOT) adapted to the flow of the ecological agri-food market, investigations were carried out in which the study followed: the response reactions/challenges that were presented at the level of the territorial structure (by local, regional and national form) through a micro and macro territorial level (the interpretative forms being rendered territorially through the local, regional and national form), but also of the degree of importance of these conditionings (main, secondary, auxiliary).

3.1. Conditionings of the ecological production system according to the SWOT analysis

Were outlined based on the structure of local, regional and national areas but also according to the territorial vocation. Indeed, in the conditions of the pandemic, the structure of the conditionings was deepened in a form specific to the vocation of the sphere of the territorial ecological production system (territorial, economic and social agro-ecological) and which are presented succinctly in Tables 1-a and 1-b.

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The internal environment	Manifestation activities	External environment
Strengths		Opportunities
1. The presence on the Romanian territory of all forms of relief - mountains, hills, plateaus, depressions, valleys and plains; agroecosystems suitable for all organic production systems; balanced ratio as area between the main landforms.	Territorial agro- ecological vocation	Taking advantage of local, national and international economic situations; the introduction and application of structural and functional forms favorable to organic farming systems, the intensification of measures to implement the CAP to green agriculture;
2. Continuous growth of the surface of agricultural land and arable land cultivated in ecological system; zoning of organic production, corresponding to the supply of soil, climate and specialized labor force; subsidies/aid for organic farming; conversion support; low level of chemical fertilizers.	Economic	Subsidizing organic agricultural production; increasing and diversifying demand; the multifunctional character of ecological systems; improving technologies for the use of renewable energy sources; stimulating agricultural workers returning home from the diaspora; setting up financial instruments for small farms and agricultural SMEs; financing the modernization of canneries
3.Simplification of the CAP and flexibility measures, the existing level of the agricultural workforce; the existence of experience in organic farming and their desire to improve their knowledge; direct support for farmers and rural areas (loans or guarantees to cover operating costs, flexibility in the use of financial instruments dedicated to rural development; increase in advance payments	Social	The large number of organizations and individuals involved in organic farming; cheap labor; exchange of information / knowledge and experience; variation in the degree of COVID -19 infestation and the incidence of other incurable human diseases that will increase the demand for organic products; increasing people's living standards; intensifying movements for healthy eating; increasing the number of research and innovation programs and projects on organic farming;

Table 1a. Ecological production system conditions rendered by SWOT analysis
(strengths, opportunities)

Source: [4], [5], [6], [7], [8], [12], [14].

 Table 1b. Ecological production system conditions rendered by SWOT analysis (weaknesses, threats)

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The internal environment	Manifestation activities	External environment
Weaknesses	activities	Threats
1.Degradation of cultivated agricultural	Territorial	Global warming above the normal limit;
lands in ecological system; diminishing	agro-ecological	increasing the frequency and intensity of
biodiversity; non-compliance with	vocation	extreme weather events; the sometimes-
production activities in compliance with		irreversible change in the composition of flora
the objectives of the Technical Inspection		and fauna.
in the field of organic farming. Deficient		
aspects in the collection of organic		
horticultural products, can be included in		
a specialized aspect that can be added		
from specialized farms in companies for		
processing that are related to: financial		
difficulties of factories; low demand for		
canned vegetables and fruits; competition		
from imported products; the low quality		
of canned vegetables and fruits and their		
poor promotion; reduced exports of		
canned vegetables and fruits to foreign		
markets.		
2. Small areas under organic farming, inputs and technologies inadequate to		The financial recession and its symptoms;
organic farming rules; delivery of small		contamination of organic agricultural and food
and inhomogeneous quantities of organic	Economic	products with genetically modified organisms
products, obtained on areas with low		and pesticides, economic fraud.
yields.		and pesticides, economic fraud.
3. Labor force at a lower and lower level,		Aging of agricultural producers; depopulation
the high level of self-consumption of		of villages and communes; the sharp decrease /
organic production corresponding to the		disappearance of the number of small farms;
particularities of organic agriculture and		bureaucracy in administrative and control
the cultivation area; date sources; lack of		structures, profile; declining consumer
professionalism in administration in all		confidence in organic farming; the negative
forms of education; the existence of the		attitude of some representatives of the media
potential to be developed in organic		and conventional agriculture; European
farming; lack of initiatives in setting up		legislation for organic production; the policy of
non-governmental organizations in this	Conin1	supporting producers which did not always
field.	Social	have the expected effects; non-compliance by
		operators with the rules on production,
		processing, packaging, transport, storage,
		distribution and import from third countries of
		organic products; lack of operator documents,
		respectively of mandatory registrations;
		supporting the digitization of the sale of
		production by small farmers; additional and
		more flexible funding for short chain
Source: [4] [5] [6] [7] [8] [14]		cooperation projects.

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Source: [4] [5] [6] [7] [8] [14].

3.2. Regarding the conditions for the distribution of organic production

The SWOT analysis is considered to be of particular importance in the organic market. It can be said that even in the conditions of the pandemic an analysis in this phase of distribution is focused on degrees of importance of the main secondary and auxiliary activities. The flow of activities for the current conditions can be detailed by coordinates that are summarized in Table 2-a and 2-b.

Table 2a. Conditions for the distribution of ecological production rendered by SWOT analysis
(strengths, opportunities)

The internal environment	The	External environment
	activities	
	intensity	
	degree	
Strengths		Opportunities
1. Growing demand for organic products in the EU; expanding the capacity of zonal markets for national agri-food products; structurally-organizationally adapted forms of wholesale markets for forms of distribution	Main	1. The trend of setting up a "green hall"; developing retail markets through which market segments can expand; increasing the demand for quality in green markets; creating / maintaining an efficient organic food supply chain; fiscal facilities in case of creating a large number of jobs and obtaining non-reimbursable financing; elaboration and implementation of programs to promote the consumption of ecological products; a strategic location of access to the green markets that have been subjected to the pandemic; capitalizing on market opportunities / proposals that can be included in EU rules
2. An increasing degree of sales force liberalization; the possibility of implementing the current forms but also of some adequate forms of distribution of ecological products; the existence of a wide range of market outlets that farmers can turn to; implementation of specific forms in retail distribution; certain possibilities to expand the area of the organic market to other urban areas or crowded centers; organization of marketing cooperatives, but also of encouraging a number of forms of distribution; amplifying the range of products offered to consumers; construction of warehouses for the storage of perishable ecological products; the existence of already organized marketing systems for organic products	Auxiliary	2. Rhythmic supply of the market with ecological products through which speculative intermediaries can be eliminated; entering a new or still unexploited market; possibilities for setting up collection centers; capitalizing on opportunities in the foreign market; the existence of a short market channel; possibilities to update the door of an existing contracting system according to the current conditions; reducing the number of field inspections

Source: [4] [5] [6] [7] [8] [14].

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The internal environment	The activities intensity degree	External environment
Weaknesses		Threats
1. Low level of labor, poorly qualified management; outdated equipment; disproportionate production capacities of large distributors / processors; some organic products have deficient trade balances; the major lack of orientation towards certain market forms of many producers; low economic performance; the lack of a stable collection system	Main	1. Prolongation of the pandemic period that will influence the economic crisis; deficiencies in compliance with quality standards; changes in tax legislation related to a low predictability of the business environment; existing deficiencies in the creation and operation of marketing infrastructures; the loss of foreign markets and the reduced capitalization of Romania's potential
2. Organic products obtained in farms are intended primarily for self- consumption; small quantities of organic products still sold for processing to collection centers; the situations of market movements created by the pandemic generate competitiveness is reduced compared to competition from imported products;	Secondary	2. Poor organization of agricultural markets, lack of information on export opportunities; deficient structure of exports of organic products; the penetration of imports into the internal ecological market; the financial blockage present on the entire supply chain; diminishing the purchasing power of consumers; formation / existence of a distribution channel too long; competition from supermarkets; threatening small producers by expanding hypermarkets.
3. Existence of unused spaces; inappropriate behavior of distributors with the agricultural producer and consumer; the absence of programs for the marketing of organic products in pandemic conditions; partial or total non-application of EU regulations Source: [4] [5] [6] [7] [8] [14]	Auxiliary	3. Fragmentation of the wholesale distribution system; instability of the internal supply; competition through the import of organic agri-food products; a lower level of retail prices for small-scale organic products

 Table 2b. Ecological production distribution conditions rendered by SWOT analysis (weaknesses, threats)

Source: [4] [5] [6] [7] [8] [14].

3.3. Regarding the conditioning of the consumption of the ecological production according to the SWOT analysis that is permanently manifested within the agri-food chain.

It can be nominated as one of the most important stages and for the conditions of the pandemic period. The delimitation given by the SWOT structure at which a deepening is performed through the main, secondary and auxiliary framing degrees.

Such an analysis of the consumption of organic production for the current conditions of the COVID -19 crisis can be delimited by coordinates that are summarized in Table 3-a and 3-b.

The internal environment	The activities	External environment
Strengths	intensity degree	Opportunities
Increasing demand for green pandemic consumption in the EU; raising consumer awareness of the consumption of organic products	Main	Changes in consumer preferences; development of access infrastructure for ecological products; tax facilities in case of creating a large number of jobs; favored consumption as a result of obtaining non- reimbursable financing; entering new markets or markets not yet exploited;
The rules of social distance applied during the pandemic; improvements in the forms of organic agri-food consumption.	Secondary	The tendency to increase consumption focused on forms of behavior; enhancing the "cleaner production" approach; increase the volume of purchases
The motivations arising from the diversification of the forms of consumption of ecological agri- food products in the conditions of the pandemic; possibilities for the consumer to investigate the markets	Auxiliary	Amplified availability in the consumption of organic products; imposing requirements on the certification of organic products by consumers; development of ecological tourism potential; new forms of consumer purchase of products; expenditures for organic agri- food products; the definite trend of online shopping growth;

Table 3a. Conditioning the consumption of organic production according to the SWOT analysis
(strong bridge, opportunities)

Source: [4] [5] [6] [7] [8] [11] [14].

The internal environment	The activities intensity degree	External environment
Weaknesses		Threats
Relatively low level of investment in the trade of medium-sized organic products; lack of coordination in consumer behavior of organic products; limitations created by consumer behavior to develop viable project proposals. Relatively low level of investment	Main	Difficulties in supporting the investment costs of the projects: organizational, political and financial nature; manifestations reported in the supplier- customer relationship inconsistent with the forms of organization included in the EU Directives Increased pressure through consumer
in the retail network; the limited capacity of actual consumers to develop viable project proposals;	Secondary	behavior on biodiversity and quality of agri-food products; the possibility of high cost levels; inappropriate use of EU funds; changes in consumer preferences;
Partial lack of state interventions in / through improper practice of ecological terms; the non-existence of the establishment of contraventions for acts of fraud in the control-consumption relationship	Auxiliary	Partial/total lack of cross-sectoral communication and coordination in consumption; the impossibility of securing and controlling the consumer's purchases on the market.

Table 3b. Consumption conditions of organic production according to SWOT analysis
(weaknesses, threats)

Source: [4] [5] [6] [7] [8] [11] [14].

It follows the need to know events, actual operation of the production, distribution and consumption which surprised SWOT analysis and national pandemic conditions, those specific response elements in the food market flow.

Regarding the conditions captured in the market of organic agri-food products in Romania, it can be said that they are directly related to the forms and intensity of the instability of the pandemic period. But at the same time there is a need to follow the very forms of existence and intensity of the COVID-19 crisis (in line with the level of relaxation of restrictive measures).

Respectively, following the manifestations of the consumer's behavior of organic agrifood products, it can be outlined through forms of scenarios. These and in the case of organic agri-food consumption systems in pandemic condition, it can be presented by adapting those in the specialty literature [11]:

- return to normal (with reference to the level of expenditures that may remain unchanged in pandemic conditions);

- cautious, but extravagant (spending is higher in areas considered more important for high-income consumers);

- maintaining an economic level (where consumer spending is pessimistic about the future);

- continuing to reduce costs (consumers make spending cuts because the greatest risk could be represented by job loss);

- the return to a high employment potential of the young generation (currently there is optimism even if food consumption has been disrupted in their daily lives).

Conclusions

The aim of this paper was to highlight a possible knowledge of the short-term level of the market for organic agri-food products in the event of a pandemic (created by the COVID-19 crisis).

(1) Structurally methodologically through the SWOT analysis, references were made to: (i) delimiting the strong points that can be transformed into competitive advantages; (ii) weaknesses that need to be identified in a causal and attenuated analytical form; (iii) opportunities from the external environment to be exploited in the market area; (iv) identifying threats at the right time to enable strategies to respond or adapt to the environment of the organic agri-food market and in pandemic conditions.

(2) In the realization/transposition of the coordinates specific to the SWOT analysis, the investigated problems for the ecological agri-food market in pandemic conditions it is necessary to know the following tendencies: (i) the tendency to extend the favorable form of strengths; (ii) the tendency to diminish/ hide weaknesses; (iii) the possibility of assimilation and/or confusion between the optimistic sides regarding the strengths/opportunities and the pessimistic ones regarding the weaknesses/threats; (iv) performing the SWOT analysis which must be permanently correlated with the actual desire for action.

(3) From the conditions presented, trends can be outlined for the application and in the case of the organic agri-food market, being suggested that the SWOT analysis be accompanied by SMART objectives. They can be reproduced according to the following structure (which may be appropriate even in pandemic conditions): specific; measurable; affordable / accessible; relevant; term of execution.

(4) The synthetic opinions on consumer behavior presented in the scenarios form highlight the possibility of predicted forms of consumption level that may occur in the agri-food market for organic products. By introducing cyber mechanisms into all these conditionings, appropriate forms of knowledge of emerging trends can be established using SWOT analysis.

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